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Building Locally Competing Globally

Northern Ireland Assembly Business Trust 9 November 2010



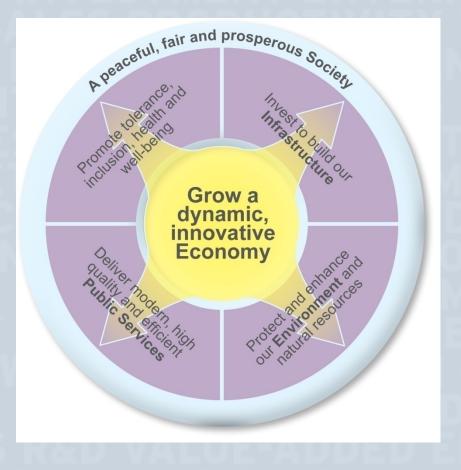
Invest NI is Northern Ireland's economic development agency.

Our aim is to increase business productivity and support wealth creation in the economy.





Foundation for Growth



"A successful economy is characterised by high productivity, highly skilled and flexible workforce and employment growth"

PSA Targets

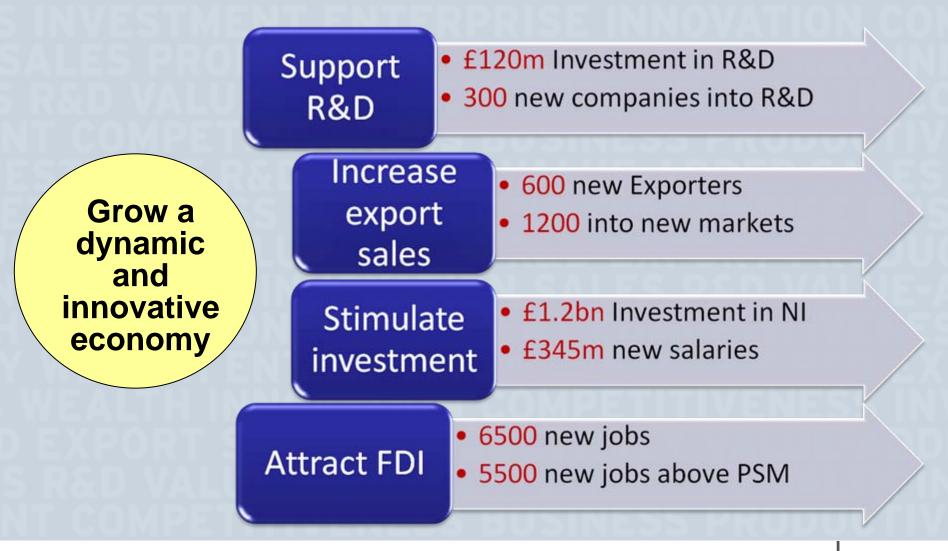
Improved Manufacturing / Private Services Productivity

Employment Growth





Invest Northern Ireland's Role





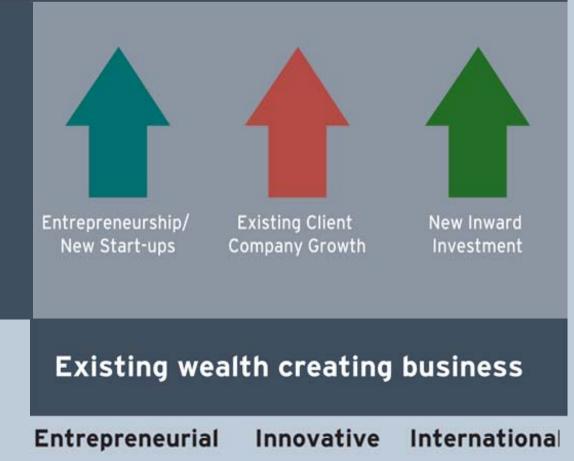


Our Approach

Expanded wealth creating business

Investment in:

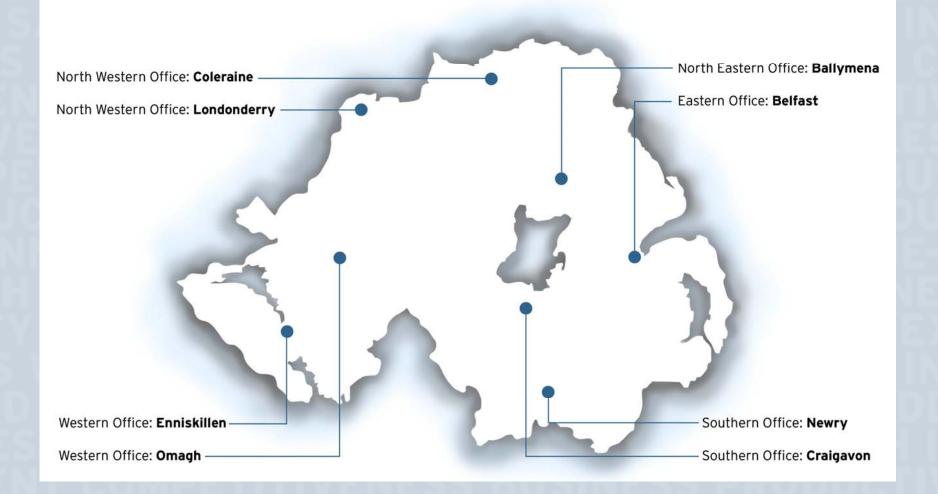
Research and Development Export and Trade Strategy and Innovation Skills and Training Process Development Technology Uptake Sustainable Development Property Solutions







Regional Office Network







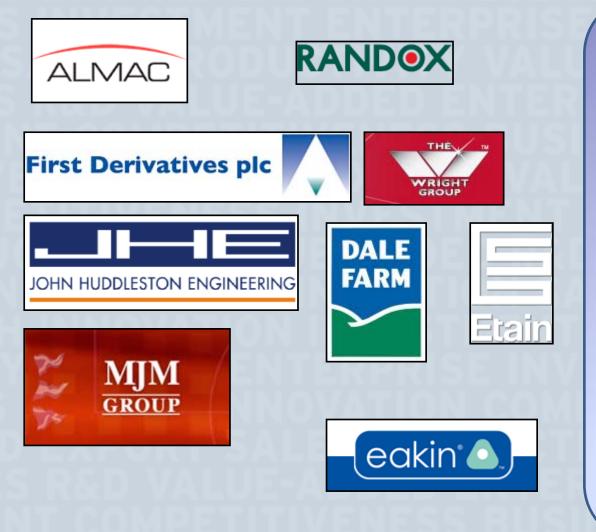
Global Office Network







Growing local business









Technology & Creative Sectors

Sector Overview

Mobile Telecoms

Information Management

Security

Digital content

E-Health

Creative industries

100 international investors including:
Allstate Corp;
NYSE Technologies;
Liberty Mutual;
SAP;
Openwave;
Cybersource

Industry Clusters

900+ ICT Companies

Telecoms (Openwave, BTI mFormation, Broadsoft

Financial Technology – Allstate, Citi, Liberty

Data Management – Autonomy, Microficus

Grid Computing – SAP, ASG, HP

Security – Q1 Labs, Tyco, Mitie

Healthcare IT – Navinet, Northgate

Film & TV Production – HBO, Universal, Playtone Over 15,000 people employed across 900 companies.

c1,000 graduates annually in ICT and related subjects.

61% of IT professionals educated to at least degree level.

13 university ICT related research centres.

UU has largest ICT course provision in Ireland and one of largest in UK.





Financial Services Activities in Northern Ireland

П	Legal / Compliance	Risk / Actuarial	Operations	26,500 people in
Citi NYSE Allstate Liberty Mutual	Citi Santander Axa	Citi NYSE Allstate Mercer	Citi Bank of Ireland Sec. Service Santander	the sector c2,200 graduates annually in relevant disciplines.
Software dev. & support services; Infrastructure technology support: R&D	Documentation negotiation; Legal control; Front office support; Disclosure and reporting	Actuarial valuations; Risk & perf. analytics; Quant modelling; R&D	Trade settlement & reconcillations; Derivative processing; Fund accounting Customer services	Surplus of 850 graduates annually in accounting, finance & business. Surplus of 500 legal graduates each year.

Activities in Northern Ireland support capital markets banking; asset management; fund servicing, trading exchanges; payments; retail banking; insurance and assurance.





Business Services

Shared services

Companies Caterpillar Terex Grafton Recruitment Norfolkline Regus

Activities Finance and accounting IT support Payroll Sales and marketing Purchasing

Customer contact

Companies TeleTech Allstate HCL Firstsource Capita gem

Activities

Customer service Outbound sales Technical support Business Process Outsourcing Multilingual support 14,000 people in the sector

10,000 university students studying: >Business & Administration, Economics & Mathematics >Law

Higher value skill sets including: >Legal services outsourcing >Finance and accounting >Market research and analytics

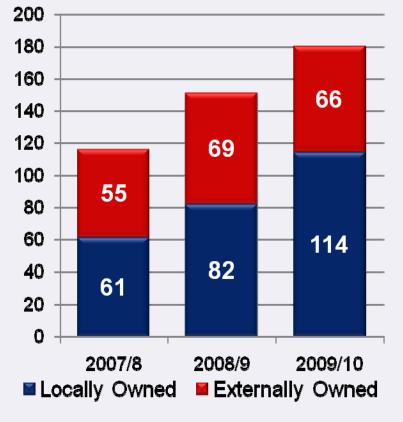




Invest NI performance



Assistance Offered - £m

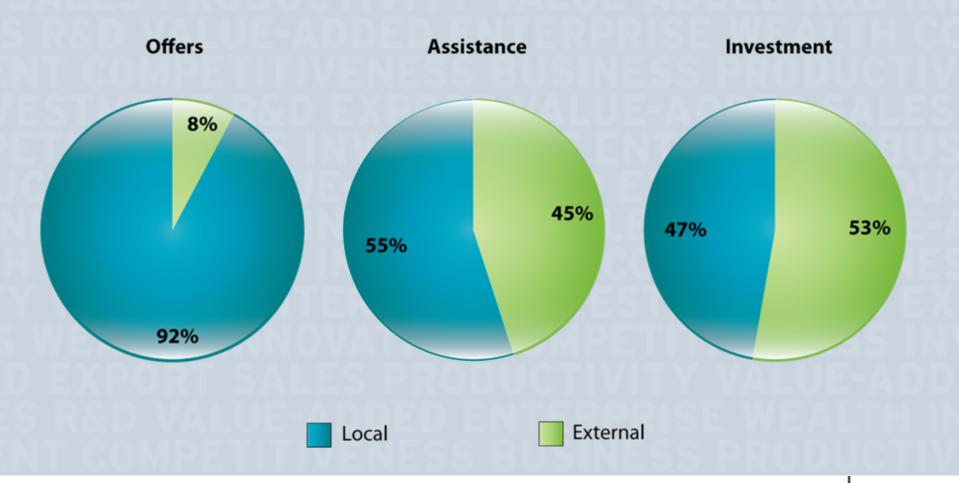






Offers, Assistance & Investment

Local vs. External 2002-03 to 2009-10







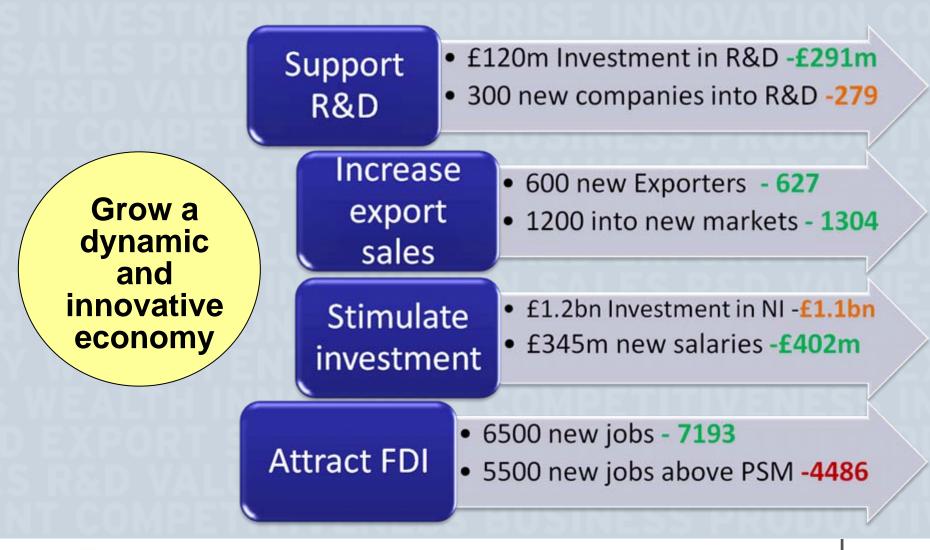
Recent Successes – Employment Related Projects

cíti IIII	Company	New Jobs	Wages and Salaries pa
	Citi	501	£16m
MERCER mrp	Market Resource Partners	106	£2.7m
ataū	Mercer	45	£1.3m
dlg Grow with confidence.	ATG	50	£2m
	GE Energy	104	£2.5m
GE Energy	Kingspan	163	£4m
	L&T Infotech	85	£3m
Kingspan SOLAR	Thompson Aero	49	£3m
	Terex	35	£0.9m
TEREX	Dow Chemical	25	£0.9m
	Mitie	37	£0.9m





Performance against Targets







Building on Progress To Date

- Reduction in full-time equivalent staff from 738 to 575
- Annual absence rate c3% half NICS average
- Reduction in average casework processing times from 46 days to 20 days

Moving From...

- Targeted client approach
- Bespoke solutions for all
- Complex end to end processes
- Customers perceive as slow
- Divisional opportunities prioritised
- Complex budget management
- Risk averse
- Unclear reporting of outcomes
- Complex product set

То...

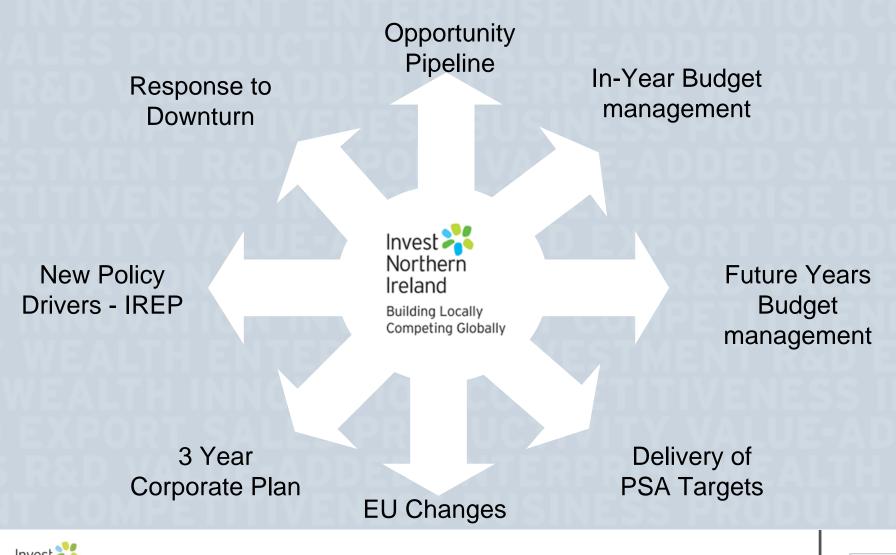
- Range of support to wider base
- Segmented solutions
- Improve customer experience
- Improve speed of response
- Maximise all opportunities
- Budget flexibility
- Risk manage & improve returns
- Open transparent reporting
- Simplify & consolidate products







Managing Priorities





NorthernIreland smart at work